# Lecture 4-2: Usability Methods I Design Process - The Waterfall Model - Iterative Design: Gould and Lewis (1985) User-Centered Design Essential Design Activities: Cohill et al. · Requirements · Task Analysis - Formal Task Analyses • GOMS - Informal Task Analyses Slide 1 Study of the Design Process • Why is the user experience professional concerned? Large systems with legions of programmers / engineers require organization and process Need a process for design, testing, version and change control All large and most small companies follow implicit or explicit design processes - For user experience to have an impact, it must have a role in the • Meta-ergonomics – We often know the answers, why aren't they implemented? - Example: Airplane cockpits, different keyboards The opposite view: "Extreme Programming (XP)" http://www.extremeprogramming.org/http://www.xprogramming.com/ The Waterfall Model Traditional Requirements - Implement - Test Sequence Processes occur in linear fashion Waterfall → outputs of each stage "flow down" to next Traditionally with little or no feedback between people / stages

Lecture 4-2 Slid

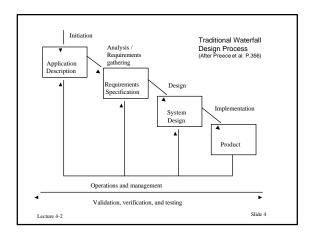
Need dialog between designers and implementors
 Little or no attention to product life cycle during and after general release
 Impossible to understand and express user requirements until design (and even implementation) has been fairly fairly far along

- "Throw requirements over the fence"

Problems with the traditional process

Requirements can be ambiguous

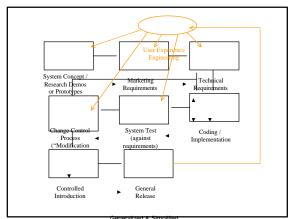
No way to modify requirements



### What Really Happens?

- · Detailed design process models and checkpoints
  - Typical of most projects in large companies
  - Necessary for large projects (telephone switches, aircraft, NASA, control systems)
    - Hundreds of engineers and programmers
- ISO 9000 → quality design process standards
- Informal, flexible, and/or undocumented design process
  - Small companies, Internet start-ups etc.
  - "Skunkworks" projects or small projects in big companies
- No design process
- One person projects?

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#### Iterative Design

- Gould & Lewis (1985)
  - Designing for Usability: Key Principles and What Designers Think. Communications of the ACM. 26(3), p. 300 ff.
- The "key principles"
  - Early focus on users and tasks
  - Empirical measurement
- Iterative design
- · "What designers think"
  - Developers asked to write down design process steps
  - Most developers did not mention the "key principles" (98%)

  - They draw these inferences:
     Principles are "common sense" but not fully understood
    - There's a difference between ideals and what's actually done

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#### Iterative Design: The Principles (1)

- - Must understand who the users are

  - Cognition, behavior, anthropometry, social/attitudes
     Design team should have direct contact with users
  - Interviews, discussions, observations
  - Interviews should be conducted prior to system design
  - Instead of developing a system and presenting it
     Users should participate in the design

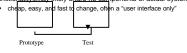
  - Not just "sign off" or "review"
- · Empirical Measurement
  - Users should use simulations and prototypes on "real work"

  - This should be done early in the development cycle
     Performance should be observed, recorded, analyzed
  - Should measure learnability and usability
  - Different from just watching how people use and react to the prototype

## Iterative Design: The Principles (2)

- Iterative Design
  - Fix problems found in user testing
  - Cycle of design test measure re-design etc.
     A single iteration is not sufficient
  - Use of "testable" behavioral evaluations is extremely important
    - Examples: task completion, number of errors, time taken to complete task, ratings, observations
  - Prototype = Simulation or model of real system without full backend functionality may likely share no components of actual system

     cheap, easy, and fast to change, often a "user interface only"



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